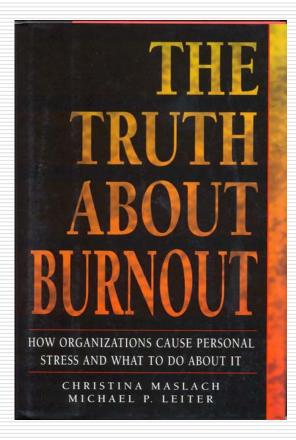
Conference Themes

Books





Six Strategies for Improving Your Relationship with Work



MICHAEL P. LEITER • CHRISTINA MASLACH

Van Schaik Bookstore will order for you

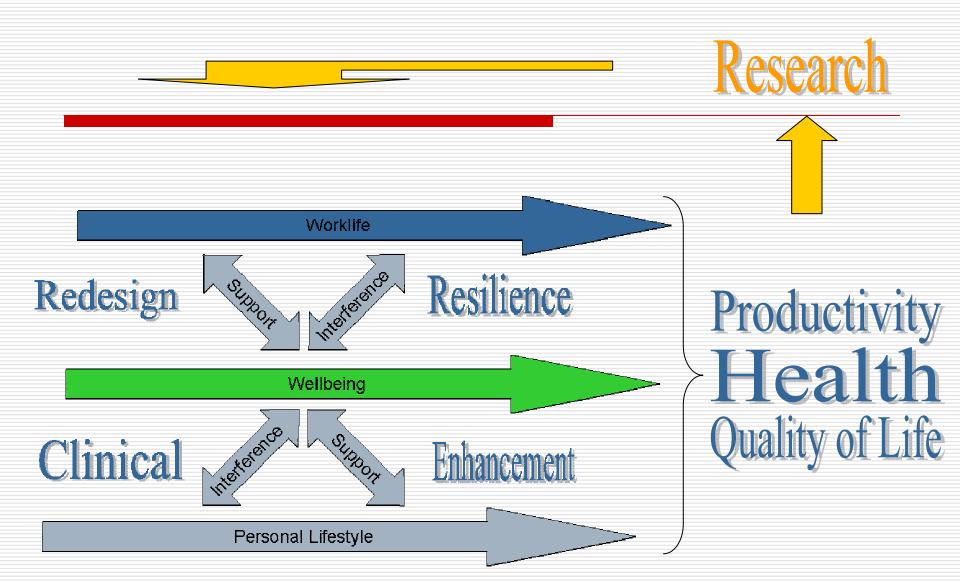
Shared Themes

- Energy
- Needs and Services
- Barriers
- Trust
- Assessment
 - Program management
 - Making the case
 - Building knowledge

Intervention Models

Reactive

- Life Stress
- Work Stress, Burnout
- Chronic Disease
- Proactive
 - Wellness, health
 - Resilience
- Radical
 - Workplace interventions
 - Community participation



Energy & Wellbeing

- Precondition for productive, enjoyable work
- Vulnerabilities
 - Illness
 - Over-Extended Effort
 - Discouragement
- □ Maintenance
 - Recovery
 - Resilience
 - Pacing

Action

Needs Assessment (Tracy Harper, Geyer)

- Demographics
- Expressed Needs
- System Decisions
- Range of Services (Careways Group)
- Adapting Services to Employee's lifestyle, culture (Cotten)
- □ BUT: Not Fully Used

Linking Wellbeing to Productivity

Productivity

- Poorly defined
- Rarely measured
- Individual, group, and organizational
- Individual Carrying Strain
 - Lofty goals
 - Inadequate resources
 - Replaceable people
- □ Asset Model
 - Maintaining asset
 - Recruitment and retention

Linking Needs to Services

Sensemaking

- Under-estimating risk (Liezel Dreyer)
- Maintaining current behavior
- Denial of Risk (Cotten)
 - HIV Diagnosis as valuable information
 - Potential to improve quality of life
 - Avoid wellness information (Botha)

Persuasion

- Maintaining self esteem
- Inspiring healthier behavior
- Providing low risk services

Relationship: Leadership

First Line Managers

- Role in belongingness (Theo Verster)
- Manager health, modeling (PA Botha)

Management Role (Huysamen, Geyer)

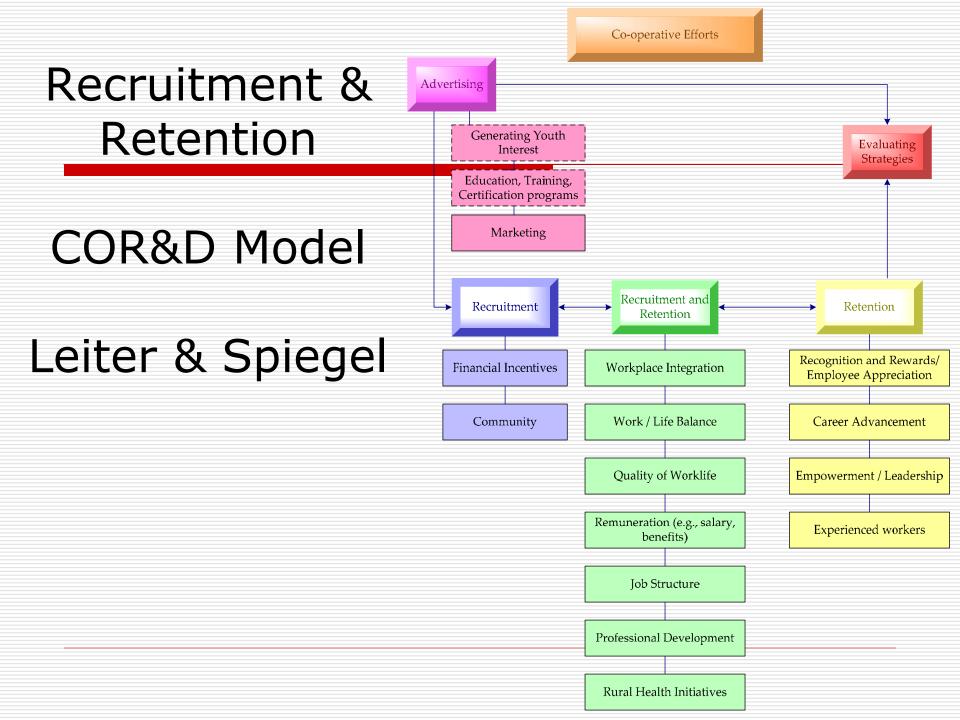
- Assigning demands
- Providing resources
- Supporting dignity (du Plessis)

Leadership, Mentoring

- Emotional Support, Recognition (Huysamen, Cotten, Verster, du Plooy)
- Promoting Services (Andre van Jaarsveld)
- Stealth Learning (Van Niekerk)

Relationship: Trust

- Management/Employee (Huysamen)
 - Emotional Intelligence (Prins)
 - Loyalty; Personal v. toxic management (Pienaar)
 - People react to emotion more than words
- □ Levels of System (du Plooy)
- Views of Service Providers (Cotten, du Plooy)
- Impact on Worklife (Prins, AET)
 - Community
 - Fairness
 - Values
- Facilitating deeper learning (Van Niekerk)
- □ Challenge: Capacity for self-deception, blame



Research Strategies

- Research participants as collaborators
- Trust relationship
- Reciprocity
 - Value to participants
 - Contribution to knowledge
- Customization
- Partnerships with Service Providers
 - Identifying problems
 - Designing intervention
 - Sharing insights (du Plooy)
- Knowledge Sharing and Use

Conclusion: Models of Change

□ Recovery

- Individual clinical service model
- Context and Contingencies
 - Design an improved work environment
 - Reward positive action
- Insight and Understanding
 - Educate employees on health
 - Train employees to use programs
- Empowerment and Participation
 - Assess employees' perceptions
 - Collaborate on generating solutions

Conclusion

Wellbeing as a Resource

- Personal
- Work
- Opposite of burnout, exhaustion
- Solutions are a Process
- Intervention is a Shared Enterprise
- Knowledge Dynamics
 - Developing
 - Sharing
 - Using